

**JUDICIAL EXECUTIVE PROGRAMME**  
**UNIVERSITY WEEK: 14 – 18 NOVEMBER 2022**

**MONDAY 14 NOVEMBER 2022**

**LEADERSHIP FOR STRATEGIC IMPACT**

*Ms Eliza Quek, SMU Law Academy*

Strategic leaders can produce impact at the highest level. They define the organisation's future direction, taking into account the external environment and stakeholders to position the organisation for success. This course is designed to teach strategy and the organisational changes as well as leadership techniques necessary to create enduring impact. With the help of tailored case studies and other practical tools, participants will hone their skills to think, communicate, and lead strategically. As execution is a key aspect of strategic success, issues related to organisation management and change leadership will be discussed in detail. The topics covered will include:

- engaging stakeholders in strategy development and implementation;
- involving the right Stakeholders in strategy development;
- presenting your strategy to garner stakeholders' support;
- governance;
- employee engagement; and
- situational leadership and coaching techniques.

By the end of this module, participants will be able to:

- contribute to organisational strategy development;
- develop strategies to comply with governance requirements; and
- model leadership and behaviours to demonstrate application of organisational values, behaviours and governance priorities effectively.

**TUESDAY 15 NOVEMBER 2022**

**FACILITATING INNOVATION AND LEADING CHANGE**

*Ms Eliza Quek, SMU Law Academy*

Innovation matters as much in the public domain as it does for private enterprises. This module explains the value of innovation in the judicial context and provides participants with a toolbox of techniques that they can use to initiate and manage the innovation process. They will be familiarised with strategic ‘systems thinking’ to unleash creative solutions to new and existing challenges. Participants will also learn how to reduce defensiveness and evolve a learning organisation culture, adaptive in surviving in a VUCA (Volatile, Uncertain, Complex and Ambiguous) world, as well as apply strategic “zoom out” Systems Thinking to avoid the “domino effect” of unintended consequences. After weighing risks and rewards, participants will see opportunities for innovation and change. Participants will learn from others and work on practical real-life challenges.

Topics to be covered include taking calculated risks; identifying opportunities for innovation; creating a learning organisation that is culturally adaptive to volatility, uncertainty and complexity; and managing the implementation of innovative solutions.

By the end of this module, participants will be able to:

- create an environment conducive to taking risks and enterprising behaviours;
- identify opportunities for improvement and future-ready developments; and
- apply “zoom out” Systems Thinking to facilitate change and innovation and avoid the domino effect of unintended consequences.

**WEDNESDAY 16 NOVEMBER 2022**

**REGIONAL ECONOMIC INTEGRATION**

*Professor Pasha L. Hsieh, SMU Yong Pung How School of Law  
Jean Monnet Chair and Associate Dean (Faculty Matters & Research)*

Asia and ASEAN are growing hubs for foreign trade and investment. The fields of international trade and investment law are intertwined, and an understanding of the law, trade and investment barriers, practices, institutions and policies operating in these fields is essential to appreciate the nature and salient features of disputes that may arise. This module accordingly commences with an explanation of the trade law frameworks put in place by the main multilateral institution in international trade, the World Trade Organization, as well as the content of and interpretational challenges that exist in relation to regional trade agreements (commonly known as “FTAs”) concluded by ASEAN or its members. During the second part of the module, participants will be introduced to legal issues relating to ASEAN members’ investment commitments in FTAs and bilateral and regional investment treaties, the potential for investment disputes, and options for their resolution, including national courts, mediation, and International Centre for Settlement of Investment Disputes arbitrations.

The module will equip participants with an understanding of the sources of international trade law, interpretative instruments, relevant institutions and their rules. They will also be introduced to trade and investment law and concepts and issues in the modern trade context.

By the end of the module, participants will be able to:

- explain the concept and context of regional economic integration in the context of agreements of the WTO and the ASEAN Economic Community.
- discuss the liberalisation of legal services in Singapore and other Asian jurisdictions, as well as key FTA provisions on trade in goods, trade in services and investor-state dispute settlement.
- discuss the legal and economic implications of the RCEP, as well as US and EU trade and investment agreements with ASEAN countries.

**THURSDAY 17 NOVEMBER 2022**

**INTERNATIONAL MEDIATION LAW & PRACTICE**

*Professor Nadja Alexander, SMU Yong Pung How School of Law  
Director, Singapore International Dispute Resolution Academy*

This module deals with the rapidly growing area of international mediation and the many multi-tiered dispute resolution processes that have mediation as an element, ending with a focus on the Singapore Convention on Mediation. The high level of preliminary support for the Singapore Convention on Mediation attests to the common sentiment across the globe on the need for a uniform enforcement regime for mediation. More importantly, it reflects the substantial growth and increasing awareness of mediation that have fuelled international efforts to develop a harmonised legal framework to support agreements resulting from mediation. The future success of the Singapore Convention on Mediation is highly dependent on the sound application of its provisions by the courts in signatory states that is informed by an accurate understanding of the mediation process. This module therefore offers participants a framework for understanding cross-border law and practice in this field.

By the end of this module, participants will:

- gain knowledge of the mediation process and principles;
- gain knowledge of international legal frameworks for mediation that are applicable or potentially suitable for use; and
- understand the importance of the Singapore Convention on Mediation and the obligations that it imposes on state authorities and parties.

**FRIDAY 18 NOVEMBER 2022**

**LAW AND TECHNOLOGY**

*Assistant Professor Lim How Khang, SMU Yong Pung How School of Law  
Director, Centre for Computational Law*

This module seeks to inculcate participants with the knowledge to make sense of the current configuration and likely future trajectories of the new technological landscape. It will simultaneously equip them with the skills to leverage artificial intelligence and other technologies to enhance the delivery of judicial services. The module will provide an in-depth study of two practically important topics in the intersection of law and technology and discuss their place within the wave of automation taking place in the digital transformation of economies around the world: blockchain and smart contracts; as well as developments in artificial intelligence and their implications.

Participants will also be introduced to innovative new technologies that are transforming the legal industry and profession, including a domain-specific language for law that is being developed at SMU that enables legal rules to be represented as digital code.

By the end of this module, participants will be able to:

- understand the fundamentals of blockchain technology, its relation to smart contracts, the potential for such technologies to spur further related developments and applications, and their limitations
- appreciate the legal implications of blockchain technology and smart contracts especially in relation to commercial law;
- appreciate the capabilities and limitations of artificial intelligence technology and the existing and potential applications of such technology to the legal and business landscape;
- understand the legal issues raised by the proliferation and acceptance of such technology;
- appreciate the possibilities raised by such technologies for the improvement of judicial processes and systems; and
- keep up to date with the technological innovations that are happening within the legal industry and profession.

**JUDICIAL EXECUTIVE PROGRAMME**  
**COURT WEEK: 21 – 25 NOVEMBER 2022**

**MONDAY 21 NOVEMBER 2022**

**LEADERSHIP AND GOVERNANCE**

<b>Time</b>	<b>Activity</b>
9 – 9.50am	<b><i>Registration at Supreme Court of Singapore</i></b> <b>Welcome Breakfast</b>
10 – 10:30am	<b>Opening</b> <b>Welcome Address</b>  Chief Justice Sundaresh Menon Supreme Court
10.30 – 11am	<b>Keynote Address</b>  Mr K Shanmugam, SC Minister for Law and Home Affairs
11 – 11.15am	<b>Intermission</b>
11.15 – 12.45pm	<b>Roundtable 1A: Court Leadership &amp; Governance</b>  <b><i>Innovating Family Justice</i></b> Justice Debbie Ong, Presiding Judge, Family Justice Courts  <b><i>Access to Justice – The Multi-Door State Courts</i></b> Principle District Judge Thian Yee Sze, Community Courts and Tribunals Cluster; Court Dispute Resolution Cluster, State Courts  <b><i>Building Judicial Infrastructure for Evolving Transnational Justice Needs</i></b> Judge Tan Boon Heng, Registrar, Supreme Court  <b><i>Governance: Judicial Conduct, Wellness, Harassment-free Workplace</i></b> Deputy Chief Executive Clara Goh, Office of the Chief Justice
12.45 – 2pm	<b>Lunch with</b>  Judge Tan Boon Heng, Registrar, Supreme Court Deputy Chief Executive Clara Goh

**MONDAY 21 NOVEMBER 2022 (CONT'D)**

Time	Activity
2 – 3pm	<p><b>Learning Journey 1A: Supreme Court of Singapore</b></p> <p><b>Judicial Heritage Gallery</b></p> <p>Manager Sarah Lim, Strategic Planning, Policy and International Relations, Supreme Court</p>
3 – 3.30pm	<p><b>Networking Tea</b></p>
3.30 – 5pm	<p><b>Roundtable 1B: Leadership in Court Administration</b></p> <p><b><i>Reimagining a Modern Family Courthouse</i></b> Deputy Presiding Judge Chia Wee Kiat, Family Justice Courts</p> <p><b><i>Running a Modern Courthouse for the People</i></b> Principal District Judge Jill Tan, Corporate Services Cluster, Judicial Administration Division, State Courts</p> <p><b><i>Centralising Judiciary Operations and Administration: One Judiciary</i></b> Senior Director Theresa Yeo, Corporate Services Division, SG Courts</p>
5 – 6pm	<p><b>Learning Journey 1B: Supreme Court of Singapore</b></p> <p><b>Courtroom Tour</b></p> <p>Assistant Director Ling Chih Kang Court Facilities and Development, Court Infrastructure, Infrastructure and Court Resources Division, SG Courts</p>
<p><b>End of Day 1 Programme</b></p>	

**TUESDAY 22 NOVEMBER 2022**

**DISPUTE RESOLUTION**

<b>Time</b>	<b>Activity</b>
9 – 9.25 am	<b><i>Registration at State Courts of Singapore</i></b>
9:30 – 11am	<p><b>Plenary 1A: International Dispute Resolution and the Singapore International Commercial Court (SICC)</b></p> <p>Senior Director Laurence Wong SICC Development</p> <p><b>Plenary 1B: Mediation and the Singapore Mediation Centre (SMC)</b></p> <p>Justice Belinda Ang, Supreme Court Chair, SMC Board of Directors</p>
11 – 11.30am	<b>Networking Tea</b>
11.30 – 1pm	<p><b>Plenary 2A: Transforming Civil Procedural Rules</b></p> <p>Justice Chua Lee Ming Chair, New Rules of Court Implementation Team Supreme Court</p> <p><b>Plenary 2B: “Judge-led” Approach and Therapeutic Justice</b></p> <p>Deputy Presiding Judge Chia Wee Kiat Family Justice Courts</p>
1 – 2pm	<p><b>Lunch with</b></p> <p>Justice Debbie Ong, Presiding Judge, Family Justice Courts</p> <p>Principal District Judge Thian Yee Sze, Community Courts and Tribunals Cluster &amp; Court Dispute Resolution Cluster, State Courts</p> <p>Senior Director Laurence Wong, SICC Development</p>

**TUESDAY 22 NOVEMBER 2022 (CONT'D)**

Time	Activity
2 – 3pm	<p><b>Plenary 3:</b></p> <p><b>Judicial Mediation and the Court Dispute Resolution Cluster in the State Courts</b></p> <p><b>Community Justice and Tribunals</b></p> <p>Principal District Judge Thian Yee Sze Community Courts and Tribunals Cluster Court Dispute Resolution Cluster State Courts</p>
3pm	<p><i><b>Depart from State Courts to Maxwell Chambers</b></i></p>
3.30 – 5pm	<p><b>Plenary 4A: International Arbitration and the Singapore International Arbitration Centre (SIAC)</b></p> <p>Chief Executive Officer Gloria Lim</p> <p>Registrar Kevin Nash</p> <p><b>Plenary 4B: International Mediation and the Singapore International Mediation Centre (SIMC)</b></p> <p>Registrar Benatt Lee</p> <p><b>Plenary 4C: Financial Industry Dispute Resolution (FIDReC)</b></p> <p>Chief Executive Officer Eunice Chua</p>
5 – 5.30pm	<p><b>Learning Journey 2: Maxwell Chambers</b></p> <p><b>Tour of Maxwell Chambers</b></p> <p><b>Group Photography Session</b></p>
<p><b>End of Day 2 Programme</b></p>	

**WEDNESDAY 23 NOVEMBER 2022**

**TECHNOLOGY AND INNOVATION**

<b>Time</b>	<b>Activity</b>
9 – 9.25 am	<b><i>Registration at State Courts of Singapore</i></b>
9.30 – 11am	<p><b>Plenary 5: Transformation, Innovation and the Courts of the Future</b></p> <p>Senior Assistant Director Foo Juyuan Office of Transformation and Innovation, Innovation, Technology and Transformation Division, SG Courts</p>
11 – 11.30am	<b>Networking Tea</b>
11.30 – 1pm	<p><b>Plenary 6: Court Technology Showcase</b></p> <p>Principal District Judge Toh Yung Cheong Chief Information Officer, State Courts Strategic Planning and Technology Cluster, Judicial Administration Division, State Courts</p>
1 – 2.30pm	<p><b>Lunch with</b></p> <p>Deputy Presiding Judge Christopher Tan, State Courts Chief Executive Pradeep Paul, Singapore Mediation Centre</p>

**WEDNESDAY 23 NOVEMBER 2022 (CONT'D)**

Time	Activity
2.30 – 3.30pm	<p><b>Learning Journey 3: State Courts of Singapore</b></p> <p><b>Welcome</b></p> <p>Deputy Presiding Judge Christopher Tan State Courts</p> <p><b>Courthouse Tour</b></p> <p>Deputy Director Daphne Quek Court Facilities and Development, Court Infrastructure, Infrastructure and Court Resources Division, SG Courts</p> <p><b>Group Photography Session</b></p>
3.30 – 4pm	<p><b>Networking Tea</b></p>
4 – 5pm	<p><b>Learning Journey 4: Family Justice Courts</b></p> <p><b>Welcome</b></p> <p>Deputy Presiding Judge Chia Wee Kiat Family Justice Courts</p> <p><b>Courthouse Tour</b></p> <p>Deputy Director Daphne Quek Court Facilities and Development, Court Infrastructure, Infrastructure and Court Resources Division, SG Courts</p> <p><b>Group Photography Session</b></p>
<p><b>End of Day 3 Programme</b></p>	

**THURSDAY 24 NOVEMBER 2022**

**CROSS-BORDER INTEGRATION**

<b>Time</b>	<b>Activity</b>
9 – 9.25 am	<b><i>Registration at State Courts of Singapore</i></b>
9.30 – 11am	<p><b>Plenary 7A: ASEAN Judiciaries and the Legal Fraternity: Council of ASEAN Chief Justices (CACJ) &amp; ASEAN Law Association (ALA)</b></p> <p>Justice Lee Seiu Kin Chairman, ALA Singapore</p> <p>Justice Pang Khang Chau Vice-Chairman, ALA Singapore</p> <p><b>Plenary 7B: International Judicial Relations</b></p> <p>Justice Steven Chong Judge-in-charge of International Relations Supreme Court</p>
11 – 11.30am	<b>Networking Tea</b>
11.30 – 1pm	<p><b>Plenary 8A: Cross-Border Insolvency &amp; Judicial Insolvency Network</b></p> <p>Justice Vinodh Coomaraswamy Supreme Court</p> <p><b>Plenary 8B: International Family Law &amp; International Hague Network of Judges/ Advisory Research Council</b></p> <p>Deputy Presiding Judge Chia Wee Kiat Family Justice Courts</p>
1 – 2.30pm	<p><b>Lunch with</b></p> <p>Deputy Presiding Judge Chia Wee Kiat, Family Justice Courts Judge Paul Quan, ALA Secretary-General</p>

**THURSDAY 24 NOVEMBER 2022 (CONT'D)**

Time	Activity
2.30 – 4pm	<p><b>Plenary 9A: Standing International Forum of Commercial Courts</b></p> <p>Judge Phang Hsiao Chung Deputy Registrar, Supreme Court</p> <p><b>Plenary 9B: Asian Business Law Institute (ABLI)</b></p> <p>Deputy Executive Director Mark Fisher</p>
4 – 4.30pm	<p><b>Networking Tea</b></p>
4.30 – 5.30pm	<p><b>Plenary 10: International Consortium for Court Excellence</b></p> <p>Principal District Judge Victor Yeo, State Courts Representative, State Courts, on the Executive Committee, International Consortium for Court Excellence</p>
<p><b>End of Day 4 Programme</b></p>	

**FRIDAY 25 NOVEMBER 2022**

**DELIVERING JUSTICE IN COVID-19 WORLD**

<b>Time</b>	<b>Activity</b>
9 – 9.25 am	<b><i>Registration at State Courts of Singapore</i></b>
9.30 – 11am	<p><b>Roundtable 2: Judiciary’s Post-Pandemic Response</b></p> <p>Justice Steven Chong, Supreme Court            Deputy Chief Executive Clara Goh, Supreme Court            Senior Director Theresa Yeo            Judge Paul Quan, Executive Director,            Singapore Judicial College</p>
11 – 11.30am	<b>Networking Tea</b>
11.30 – 1pm	<p><b>Plenary 11: Judiciary Competency Framework</b></p> <p>Judge Paul Quan            Executive Director, Singapore Judicial College</p> <p><b>Evaluation</b></p>
1 – 2.30pm	<p><b>Closing Lunch with</b></p> <p>Chief Justice Sundaresh Menon</p>

**FRIDAY 25 NOVEMBER 2022 (CONT'D)**

Time	Activity
2.30 – 3.30pm	<p><b>Fireside Chat with the Chief Justice</b></p> <p>Chief Justice Sundaresh Menon Supreme Court</p>
3.30 – 4pm	<p><b>Closing</b></p> <p><b>Presentation of Certificates</b></p> <p><b>Group Photography Session with the Chief Justice</b></p>
4 – 5pm	<b>Closing Tea</b>
<b>End of Programme</b>	

**JUDICIAL EXECUTIVE PROGRAMME**  
**TRAINING ATTACHMENT: 28 NOVEMBER – 2 DECEMBER 2022**

**MONDAY 28 NOVEMBER 2022**

<b>Time</b>	<b>Activity</b>
9.30am – 12.30pm	<b>Attachment at Supreme Court Registry: Pre-trial Applications</b>  Assistant Registrar Jay Lee Assistant Registrar Randeep Singh
1 – 2.30pm	<b>Lunch</b>
2.30 – 3.30pm	<b>Discussion with Registrar Supreme Court Tan Boon Heng</b>
<b>End of Day 1</b>	

**TUESDAY 29 NOVEMBER 2022**

<b>Time</b>	<b>Activity</b>
9.30am – 12.30pm	<b>Attachment at High Court: Registrar's Appeal</b>  Judicial Commissioner Teh Hwee Hwee Immediate former Registrar, Supreme Court
1 – 2.30pm	<b>Lunch</b>
2.30 – 5pm	<b>Attachment at High Court: Criminal Trial</b>  Justice Philip Jeyaretnam President (Designate), Singapore International Commercial Court Deputy Chair (Designate), SJC Board of Governors
<b>End of Day 2</b>	

**WEDNESDAY 30 NOVEMBER 2022**

Time	Activity
10am – 11.30am	<p><b>Discussion with members of the Appellate Division (High Court)</b></p> <p>Justice Woo Bih Li President of the Appellate Division (High Court)</p> <p>Justice Debbie Ong Judge of the Appellate Division (High Court) Presiding Judge, Family Justice Courts SJC Governor</p>
1 – 2.30pm	<b>Lunch</b>
2.30 – 5pm	<p><b>Attachment at Family Justice Courts: Family Trial</b></p> <p>District Judge Amy Tung District Judge Cheryl Koh</p> <p><b>Discussion with Deputy Presiding Judge Chia Wee Kiat and Principal District Judge Muhammad Hidir bin Abdul Majid</b></p>
<b>End of Day 3</b>	

**THURSDAY 1 DEC 2022**

Time	Activity
9.30am – 12.30pm	<p><b>Attachment at State Courts: Criminal Plead-Guilty Mentions</b></p> <p>District Judge Kow Keng Siong</p>
1 – 2.30pm	<b>Lunch</b>
2.30 – 5pm	<p><b>Attachment at State Courts: Criminal Trial</b></p> <p>District Judge Jasvender Kaur</p> <p><b>Discussion with Deputy Presiding Judge Christopher Tan and the Principal District Judges</b></p>
<b>End of Day 4</b>	

**FRIDAY 2 DEC 2022**

<b>Time</b>	<b>Activity</b>
9.30am – 12.30pm	<p><b>Attachment at High Court: Magistrate’s Appeals</b></p> <p>Justice See Kee Oon            Judge-in-charge of the General Division (High Court)            Deputy Chair, SJC Board of Governors</p>
1 – 2.30pm	<b>Lunch</b>
2.30 – 5pm	<p><b>Attachment at High Court: Criminal Plead-Guilty Mention</b></p> <p>Justice Pang Khang Chau            SJC Senior Faculty</p>
5 – 5.30pm	<p><b>Debrief</b></p> <p>ED SJC</p>
<b>End of Programme</b>	

The programme sequence is subject to change, considering factors such as the availability of programme faculty, adjustments that the programme faculty deems necessary to make, the background and feedback of participants, as well as logistical requirements.